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D R A F T
ACE/dlc/7 Aug. 68

MEMORANDUM FOR: All CS Division and Staff Chiefs
SUBJECT : Senior Operations Seminar

1. There has been a requirement for some time to present on a regular basis 2 - 3 times per year an operations course for senior officers of the Clandestine Services. I am convinced that a course for senior CS officers is needed by this Directorate. Toward fulfilling this requirement, I have requested the Director of Training to design, structure and recommend to me an operations course for senior officers with core emphasis on all aspects of operations management. I envision this course being primarily concerned with the contemporary problems of the Clandestine Services, its operations, organization, plans and effectiveness in operational environments frequently confronted with changes in U. S. policy and changing operational conditions abroad. It is planned that this course will be structured and presented to provide maximum training effectiveness for the CS participant and provide a professionally considered and stimulating feed back to me on current problems and requirements bearing on CS operational

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concepts, procedures, programs, etc. Towards this end I plan to levy a variety of seminar-oriented requirements on participants for their consideration, evaluation and recommendations.

2. The successful design of this course and its presentation will depend greatly upon CS interest and support. Eventually, I hope this course would develop into a senior school for the Clandestine Services.

3. I will appoint a senior CS officer, [] as Chief, Instructor. Pending this appointment the Director of Training and I have designated [] of OTR, as Chief Instructor, pro tem. [] primary job will be to design and structure the course -- a requirement for which he is eminently qualified to fulfill. (I should like to request that each of you assist [] as appropriate, in developing and presenting this course.

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Attached hereto is a brief tentative description of the course.)

CS chiefs comments & input -

Thomas H. Karamessines
Deputy Director for Plans

Attachment

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